

ABSTRAK

Irman Nasihin. 2025. Analisis Pengelolaan Wakaf Produktif Di Yayasan Lembaga Bina Anak Sholeh Ciamis

Wakaf merupakan salah satu instrumen filantropi Islam yang memiliki potensi besar dalam mewujudkan kesejahteraan sosial dan ekonomi umat. Secara historis, wakaf lebih banyak dipahami dan dipraktikkan dalam bentuk wakaf konsumtif, seperti pembangunan masjid, mushala, sekolah, pesantren, dan makam.

Penelitian ini bertujuan untuk menganalisis pengelolaan wakaf produktif di Yayasan Lembaga Bina Anak Sholeh Ciamis dengan menggunakan teori manajemen POAC (Planning, Organizing, Actuating, dan Controlling).

Penelitian ini menggunakan pendekatan kualitatif dengan metode studi kasus. Data diperoleh melalui wawancara, observasi, dan dokumentasi dengan pengurus yayasan serta pihak terkait lainnya.

Hasil penelitian menunjukkan bahwa pada aspek perencanaan (*planning*), yayasan telah menetapkan tujuan pengembangan wakaf produktif, namun perencanaan strategis jangka panjang belum tersusun secara menyeluruh. Pada aspek pengorganisasian (*organizing*), struktur kepengurusan wakaf telah dibentuk, tetapi pembagian tugas dan koordinasi antar-pengurus masih perlu diperjelas. Pada aspek pelaksanaan (*actuating*), pemanfaatan aset wakaf seperti ruko dan lahan pertanian telah berjalan, namun implementasinya belum maksimal karena keterbatasan sumber daya manusia dan modal usaha. Pada aspek pengawasan (*controlling*), yayasan melakukan pengawasan rutin melalui laporan keuangan dan evaluasi program, tetapi belum menerapkan sistem monitoring berbasis indikator kinerja secara optimal.

Secara keseluruhan, pengelolaan wakaf produktif di yayasan telah berjalan cukup baik, namun masih memerlukan peningkatan dalam aspek perencanaan strategis, profesionalisasi sumber daya manusia, dan penerapan sistem evaluasi yang lebih terukur. Temuan ini diharapkan dapat menjadi rekomendasi bagi lembaga wakaf lain dalam mengembangkan pengelolaan wakaf produktif yang efektif dan berkelanjutan.

Kata Kunci: Wakaf Produktif, Pengelolaan Wakaf, Manajemen Wakaf, Yayasan Lembaga Bina Anak Sholeh Ciamis.

ABSTRACT

Irman Nasihin. 2025. Analysis of Productive Waqf Management at the Yayasan Lembaga Bina Anak Sholeh Ciamis

Waqf is an instrument of Islamic philanthropy that holds significant potential for achieving the social and economic welfare of the community. Historically, waqf has been more widely understood and practiced in the form of consumer waqf, such as the construction of mosques, prayer rooms, schools, Islamic boarding schools, and cemeteries.

This study aims to analyze the management of productive waqf at the Yayasan Lembaga Bina Anak Sholeh Ciamis using the POAC management theory, which includes Planning, Organizing, Actuating, and Controlling.

This research employs a qualitative approach with a case study design. Data were collected through interviews, observations, and documentation involving the foundation's administrators and related stakeholders.

The findings indicate that in the planning aspect, the foundation has established goals for developing productive waqf, although a comprehensive long-term strategic plan has not yet been formulated. In the organizing aspect, the organizational structure for waqf management has been formed, but the division of tasks and coordination among administrators still requires improvement. In the actuating aspect, the utilization of waqf assets—such as shop units and agricultural land—has been implemented, though its effectiveness remains limited due to insufficient human resources and working capital. In the controlling aspect, supervision is carried out regularly through financial reports and program evaluations; however, a performance indicator-based monitoring system has not been optimally applied.

Overall, the management of productive waqf at the foundation is functioning reasonably well, yet enhancements are needed in strategic planning, human resource professionalization, and the development of measurable evaluation systems. These findings are expected to provide recommendations for other waqf institutions in improving effective and sustainable management of productive waqf.

Keywords: Productive Waqf, Waqf Management, Management, Yayasan Lembaga Bina Anak Sholeh Ciamis.